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16 August 1991

MEMORANDUM FOR: Deputy Director of Central Intelligence
FROM: Dan Child
Charlie Allen
SUBJECT: Study Group on Improving National Intelligence Support to Military Operations

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Dick:

1. Attached is a set of issues that we tabled as a strawman at the second meeting of our Study Group, held yesterday at [] As you will note, they are quite global--which was intentional--to try to keep the group focused on the really important issues.

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2. After some initial posturing--and talking past one another--the Group generally agreed that with some minor modifications, these were in fact the key issues we should be addressing; although there is clearly some uneasiness, particularly among the military, about the need for "a parallel national-level intelligence structure" to support military operations. In their view:

-- Intelligence support to military operations is primarily a Defense responsibility;

-- Intelligence is an integral part of the military force posture; and

-- A well-established system already exists within the Defense structure (i.e., JCS, DIA, NSA, the military Services) that works reasonably well (although they acknowledge that it needs some "fine-tuning," which they maintain is underway).

Thus, from their perspective, the real problem is how best to integrate non-Defense (read CIA) intelligence capabilities into that structure.

3. We have tasked the Study Group members to provide specific proposals for dealing with each of these issues by 26 August. We will use this--plus our own thoughts--as the basis for developing a set of recommendations that we will begin discussing sometime shortly after Labor Day. At this

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point, I do not see us completing this task much before the end of September. By the way, you will also note that we added representatives from each of the military Services to the Study Group. Finally, also attached is a copy of the minutes of our first meeting.

4. If you would like to discuss any of this further, let us know.

Attachments: a/s

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